Funding Option: Individual Participant User Fee

Definition: Assessment on products sold through the Exchange that is charged to enrollees. An add-on to the premium, percentage or flat fee.

		Exchange Benefit Alignment to Pay	yer – Ind	lividual/Small business purchasing health insu	ırance via Exchang	ge
insurers, providers and navigators/brokeMay discourage participation in Exchang transparency)	change may provide to other consumers, ers e (dependant on cost level and d into premium and looks like added costs of Exchange would be larger than outside) few years	 Exchange Benefit Alignment to Pay All Individuals Provides Navigator/broker services for assistance Provides information to aid in selecting appropriate plan Provides easier transition between markets for public assistance, tax credit and employees of small firms from/into other markets Provides potential for reduced costs with risk pooling 	Specifi Pr As Pr ad Pr co Pr fo Pr sm Pr	lividual/Small business purchasing health insult of Individual ovides individual eligibility determination for Nasistance ovides individual eligibility determination and planare premium tax credit ovides individual eligibility determination and planare premium tax credit ovides individual eligibility determination and past sharing reductions ovides potential for reduced costs with risk poor advance premium tax credit and cost sharing ovides options for other individuals choosing to rough exchange ovides health plan choice and enrollment for enall business purchasing through exchange ovides option to pool resources for employees urces of payment	Medical processing of processing of oling, eligibility reductions. o purchase mployees of	 Small Business Provides information to aid in selection appropriate plan(s) Provides options for defined contribution Provides administrative relief in managing health plan choose and enrollment Provides access to Navigator/broker services for assistance Provides information on tax credit eligibility for
 variable costs Add-on fee may not be allowed to be pa pending) Alignment with Principles 	rt of APTC calculation (answer from HHS					certain small businesses
Equity	Market Impacts	Transparency/Accountably		Sustainability/Flexibility/Predictability	Simplicity	
Aligns costs to individuals purchasing through the Exchange. Would not recognize overall benefits of the Exchange,	Potential to create adverse selection. May discourage participation in the Exchange. Would not cost shift Exchange costs to	Would be transparent if add on to premium, separate line item of inverse Exchange would be accountable to	voice.	Revenue dependant on participation. If lower than anticipated participation, higher PMPM costs, disincentive to use Exchange.	Administrative point of premiu	processing issues. Process at m collection if paying via t paying via Exchange, alternative

Work Group Member Comments

or benefits to other groups (Navigators,

brokers, providers, plans, general public).

- Preference on use of this funding source ranged from could cover 100% of the costs to should not be used at all. (2 of 7 members recommended against this source)
- If combination of resources were used, concerns of having an individual user fee used with a portion of premium fee since the individual is the ultimate payer of both.
- Questions on if a premium add-on for an individual user fee would be considered part of the premium for purposes of Advance Premium Tax Credit calculations.
- If premiums are reduced via APTC or other reforms, a PMPM charge may not be a disincentive when considered against savings, administrative easy if collected via website premium collection process.

direct customers.

• Should not exceed 3% of premium costs. The portion of premium or user fee should offset marketing costs that would be spent outside the Exchange

other markets.

• Concerns of charging fee to participate in market. Market product price should include costs as it does currently with administrative costs and other costs (broker) built into premium. These costs not always transparent to purchaser. Perception of fairness to individual who may see user fee as unfair costs of purchasing though the Exchange.

payment processing such as via health plans or

separate payment would be necessary.

Amounts could adjust year to year but not

years.

within the year. Not predictable in first few

Funding Option: Portion of Premium, Inside the Exchange

Definition: Exchange retains a portion (percent or flat fee) of total product premium

	Exchange Benefit Alignment to Payer – Exchange Carrier		
Pros	Provides apples to apples comparison of products sold on Exchange		
Works in all Governance Structures	Provides a distribution channel to sell products to certain groups (APTC individuals and small business)		
 Would most closely relate exchange business operations and market relationships. 	Provides member months purchased through Exchange		
Premiums same inside and outside Exchange, would not discourage individual participation	Provides opportunity to reduce administrative costs		
Scalable to enrollment	Provides fund aggregation for members with multiple sources of payment		
Collection could occur at the Exchange via premiums			
•			
Cons			
 Acknowledges some but not all of the benefits an Exchange may provide to other consumers, 			
insurers, providers and navigators/brokers			
May discourage carriers from participating in Exchange			
Tied to enrollment - Hard to predict first few years			
Per person costs vary with number of participants and the relation of fixed and variable costs			

Alignment with Principles

Equity	Market Impacts	Transparency/Accountably	Sustainability/Flexibility/Predictability	Simplicity
Aligns costs to market relationships	Adds costs to the market.	Even if fee was part of the premium, amount	Revenue dependant on participation. If lower	Administrative processing issues.
of Exchange.	Should not impact adverse selection if	could be clearly identified on invoices. To	than anticipated participation, need to increase	Process at point of premium collection
	premiums same inside and outside the	extent costs are spread across broader market,	higher PMPM costs, disincentive to use	if paying via Exchange. If not paying
	Exchange.	not as transparent. Amount on invoice is cost	Exchange.	via Exchange, alternative invoicing
	Costs likely spread out to broader market	to plan, but payer of costs is broader than	Amounts could adjust year to year but not within	process to carriers.
	via rate setting.	Exchange participants.	the year. Not predictable in first few years.	

Work Group Member Comments

- Preference on use of this funding source ranged from 100% to 0% (2 members OK with 100%, 4 members a portion of revenue solution and 1 member 0%)
- Costs will be excluded from Medical Loss ratio calculation
- Belief that Exchange participants should pay some portion of the costs.
- Questions on if there are specific carrier costs that can be offset and directly charged versus including all costs in a portion of premium calculation.
- Would need to be in place in time for rate setting.
- If premiums inside and outside the Exchange the same, the cost to the carriers for the premium retained by the Exchange would likely be spread across the market.
- Questions if premiums inside Exchange can be higher than outside the Exchange is a portion is a user fee? Impact on APTC calculations
- Questions on if premium retained by the Exchange would be considered a provider tax and if provider tax rules on broad base and maximums would apply.
- If there are direct administrative savings to the carrier from the Exchange performing those activities, could create funding mechanism to direct charge carrier for those costs. (i.e. premium processing)

9/28/2012

Funding Option: Portion of Premium, Fully Insured Market

Definition: Assessment on fully-insured products sold by insurers. Could be similar to the MCHA assessment or insurer premium tax. Could be a percentage of premium or flat fee per policy or enrollee

E E	Exchange Benefit Alignment to Payer –Fully Insured Market Participants
 Pros Acknowledges that some services benefit consumers that do not participate in the Exchange (risk adjustment, comparative information) Premiums inside and outside an Exchange the same and thus not discourage Exchange participation (individual or plan). Broader assessment, lower cost per person Predictable (known base, similar to current state revenues) Tied directly to estimated budget (not directly to enrollment) Reduced impact from Supreme Court decision on mandate Cons	 Provides for general provider and plan information, cost and quality information Provides information to aid in selecting appropriate plan Provides easier transition between markets for public assistance, tax credit and employees of small firms from/into other markets Provides potential for reduced costs with risk pooling
 Non-profit lack authority to assess non-participants Require appropriation (statutory or direct) Does not take into account consumers in self-funded plans and other stakeholders such as providers and navigators/brokers may also benefit from an Exchange Further reduces link between exchange business relationship and funding source Not transparent, cost shift Possibly creates competition between Exchange and other product distribution channels (brokers, plans, etc) Not tied to enrollment – fixed revenue may lead to under or over collections, not adjust for unexpected participation changes. 	

Alignment with Principles				
Equity	Market Impacts	Transparency/Accountably	Sustainability/Flexibility/Predictability	Simplicity
Acknowledges benefit of Exchange to broader	Adds cost to the market	Reduced transparency. Would need to	Sustainable source of funding. If a fixed	Likely administered through current health
market, but does not recognize benefits		provide clear information on how	percent of premiums, amount of	care tax/assessment collection processes.
beyond fully insured market. Does not	Should not impact adverse selection	Exchange is funded, demonstrate	funding would increase/decrease with	Would need to be directly or statutorily
recognize direct relationship of Exchange to		accountability.	market. Amount would be predictable.	appropriated to Exchange.
those purchasing through Exchange.		As an appropriation, would be		
		accountable to the legislature		

Work Group Member Comments

- Preference on use of this funding source ranged from 100% to 0. (1 member OK with 100%, 1 member OK with significant portion from this source, 2 members OK with small portion from this source, 2 members at 0%)
- Would be another assessment on top of MCHA and new ACA taxes. Would create additional burden to payers, don't know impacts of future assessments. Concerns about creating disproportionate burden on fully insured market.
- Will add to current uncertainty of impact of ACA. Benefits of exchange beyond fully insured market.
- To the extent portion of premium option is used, costs likely spread to broader market in rate setting process, similar to how other administrative functions, broker costs are included in rates today.
- Could focus funding source on broader benefits of the Exchange such as provider information, plan comparison, outreach efforts.
- Mechanisms in place to collect,
- Concerns about increasing current rates and concerns about redirecting current allocations.

Funding Option: Broad Based Health Care Market Assessment

Definition: An assessment like the provider tax or redirection of current health taxes and surcharges

Pr	OS CONTRACTOR OF THE PROPERTY
•	Fully acknowledges Exchange may benefit a broad base of consumers and stakeholders.
•	Reflects shift in marker as coverage expands (potential for increased revenue from current surcharges and taxes)
•	Premiums the same inside and outside the Exchange
•	Broad base – lower cost per person
•	Predictable (known base - similar to current state surcharges and taxes)
•	Tied directly to estimated budget (not directly to enrollment)

Exchange Benefit Alignment to Payer - Providers/Health Care Service Users

- Provides for general provider and plan information, cost and quality information
- Provides for exception process to individual mandate
- Provides for transition between markets
- Increased coverage potentially could lead to decreased uncompensated care, improved public health, and reduced health care costs overtime
- · Provides potential for reduced costs with risk pooling

Cons

- Non-profit lack authority to assess non-participants
- Require appropriation of current resources
- Further reduces link between exchange business relationship and funding source
- To extent a service is not covered within the Essential benefit set, service may still be included in assessment.
- Not transparent, cost shift
- Potential interaction with other processes (reinsurance, rate regulation, etc.) enhances uncertainties.
- Possibly creates competition between Exchange and other product distribution channels (brokers, plans, etc)
- Not tied to enrollment fixed revenue may lead to under or over collections, not adjust for unexpected participation changes.

Alignment with Principles					
Equity	Market Impacts	Transparency/Accountably	Sustainability/Flexibility/Predictability	Simplicity	
Recognizes Exchange as public health care	Add costs to the market	Reduced transparency. Would need to	Sustainable source of funding. If a fixed	Likely administered through current health	
good.		provide clear information on how	percent of revenue, amount of funding	care tax/assessment collection processes.	
		Exchange is funded, demonstrate	would increase/decrease with market.	Would need to be directly or statutorily	
Does not recognize direct benefits to those		accountability.	Amount would be predictable.	appropriated to Exchange.	
purchasing through the Exchange.		As an appropriation, would be			

accountable to the legislature

Work Group Member Comments

- Preference on this funding source ranged from small to 0%. (4 members OK with using small portion, 3 members at 0%)
- Concern that Exchange not match with intended purpose of current health care taxes/surcharges.
- Concerns on provider tax future/pending changes
- With Health Care reform, increased health insurance coverage, current state collections could increase. Reduced uncompensated care, increased revenues to providers, etc.
- Concerns on new taxes would be administered
- Concerns of additional burden to providers if impose additional tax. Health plans and the insured are primary beneficiaries on Exchange and should bear costs.
- Could focus funding source on broader benefits of the Exchange such as provider information, plan comparison, outreach efforts.
- Mechanisms in place to collect,
- · Concerns about increasing current rates and concerns about redirecting current allocations.

Funding Option: Other Broad Base Tax or Sin Tax with Evidenced Based Health Benefit

Definition: Use of sin tax or other broad tax/assessment that applies to the population

	Exchange Benefit Alignment to Payer – Individuals/Certain Individuals	
Pros	Provides for general provider and plan information, cost and quality information	
Broad base – reduced costs per person	Provides for potential state savings	
Recognizes Exchange as a public good	Provides for exception process to individual mandate	
Spreads costs beyond health industry	Provides for transition between markets	
May have public health benefit	Provides potential for reduced costs with risk pooling	
Premiums not impacted		
Predictable – known base		
Tied directly to estimated budget (not directly to enrollment)		
Cons		
Non-profit lack authority to tax		
Further reduces link between exchange business relationship and funding source		
Amount increased for Exchange may not be large enough to impact behavior		
Require appropriation		
Raises taxes		
Not transparent, cost shift		
Not tied to enrollment – fixed revenue may lead to under or over collections, not adjust for		
unexpected participation changes.		

Alignment	with	Principles	
~gcc	**		

Equity	Market Impacts	Transparency/Accountably	Sustainability/Flexibility/Predictability	Simplicity
Does not recognize direct benefits to those		Reduced transparency. Would need to	Sustainable source of funding. If a fixed	Likely administered through current health
purchasing through the Exchange, or other		provide clear information on how	percent of premiums, amount of	care tax/assessment collection processes.
entities that benefit from the Exchange		Exchange is funded, demonstrate	funding would increase/decrease with	Would need to be directly or statutorily
such as carriers, providers, and		accountability.	market. Amount would be predictable.	appropriated to Exchange.
Navigators/brokers.				

5

Work Group Member Comments

- Preference for funding source ranged from significant portion to 0% (2 members OK with significant portion, 1 member small portion and 3 members 0%)
- Concern on raising state revenue when market based alternatives may suffice
- Potential to improve public health outcomes
- No direct correlation between sin tax and beneficiaries of the services of the Exchange. Should reserve sin taxes for other purposes
- Could focus funding source on broader benefits of the Exchange such as provider information, plan comparison, outreach efforts.

Funding Option: General Fund

Definition: Appropriation to from the general fund, offset to savings

	Benefit Alignment to Payer – Individual, Businesses	
Pros	Provides for general provider and plan information, cost and quality information	
Broad base – reduced costs per person	Provides for potential state savings	
Recognizes Exchange as a public good	Provides for exception process to individual mandate	
Spreads costs beyond health industry	Provides for transition between markets	
Premiums not impacted	Provides potential for reduced costs with risk pooling	
Appropriation is predictable		
Tied directly to estimated budget (not directly to enrollment)		
Cons		
Non-profit lack authority to tax		
Require appropriation		
Further reduces link between exchange business relationship and funding source		
Not transparent, cost shift		
Not tied to enrollment – fixed revenue may lead to under or over collections, not adjust for		
unexpected participation changes.		
If tie to savings, savings may be difficult to isolate and recapture		
Alignment with Principles		

Equity	Market Impacts	Transparency/Accountably	Sustainability/Flexibility/Predictability	Simplicity
Recognizes Exchange as public good.		Reduced transparency. Would need to provide clear information on how	Potential GF shortfalls would impact sustainability. Likely to be fixed amount	Easy to administer. Direct appropriation.
Does not recognize direct benefits to those purchasing through the Exchange, or other entities that benefit from the Exchange		Exchange is funded, demonstrate accountability.	over time and not grow with Exchange participants.	
such as carriers, providers, and Navigators/brokers.		As an appropriation, would be accountable to the legislature		

Work Group Comments

- Preference for funding source ranged from 100% to 0% (1 member OK with 100%, 2 members OK with small portion, 3 members 0%)
- Could be used for specific activities
- Could be used for amount over any cap on user fee/portion of premium alternatives
- Concerns about stability, ability to identify savings
- Could focus funding source on broader benefits of the Exchange such as provider information, plan comparison, outreach efforts.
- Funding source could be considered for initial start up needs (i.e. Navigator program). Could be paid back over time.

Funding Option: Health Care Access Fund

Definition: Appropriation from the Health Care Access Fund

	Benefit Alignment to Payer – Provider/Individuals		
Pros	Provides for general provider and plan information, cost and quality information		
Broad base – reduced costs per person	Provides for exception process to individual mandate		
Recognizes Exchange as a tool to increase health care coverage	Provides for transition between markets		
Premiums not impacted	Increased coverage potentially could lead to decreased uncompensated care, improved public health, and reduced		
Appropriation is predictable	health care costs overtime		
Tied directly to estimated budget (not directly to enrollment)	Provides potential for reduced costs with risk pooling		
Cons			
Non-profit lack authority to tax			
Require appropriation			
Further reduces link between exchange business relationship and funding source			
Not transparent, cost shift			
Compete with other health care access needs			
Primary funding source of health care access fund expires in 2019			
Not tied to enrollment – fixed revenue may lead to under or over collections, not adjust for			
unexpected participation changes.			
If tie to savings, savings may be difficult to isolate and recapture			

Alignment with Principles

Equity	Market Impacts	Transparency/Accountably	Sustainability/Flexibility/Predictability	Simplicity
Aligns costs with broad health care good.		Reduced transparency. Would need to	Potential HCAF shortfalls and future	Easy to administer. Direct appropriation.
Does not recognize direct benefits to those		provide clear information on how	revenue issues would impact	
purchasing through the Exchange, or other		Exchange is funded, demonstrate	sustainability. Likely to be fixed amount	
entities that benefit from the Exchange		accountability.	over time and not grow with Exchange	
such as carriers, providers, and		As an appropriation, would be	participants.	
Navigators/brokers.		accountable to the legislature		

Work Group Comments

- Preference for funding source ranged from significant source to0% (1 members OK with significant source, 2 members OK with small portion, 4 members 0%)
- Funds currently allocated to other programs. Would increase revenues be required? Do we need to raise revenues when other market based alternatives may suffice?
- Concerns on impact to the HCAF structural balance and impact of current use of funds.
- HCAF should be reserved for BHP or wrap around services for current MnCare population
- Concerns of additional burden to providers if impose additional tax. Health plans and the insured are primary beneficiaries on Exchange and should bear costs.
- Could focus funding source on broader benefits of the Exchange such as provider information, plan comparison, outreach efforts.
- Funding source could be considered for initial start up needs (i.e. Navigator program). Could be paid back over time.

Funding Option: Other

Definition: Raise revenue through mechanism such as naming rights, website advertisement, grants, etc.

	Benefit Alignment to Payer – Advertiser/Grantor
Pros	Ability to partner with Exchange on shared goals of Exchange/Health Care Reform
Non-profit would be able to raise revenue	
Reduce or eliminate the need for fees and assessments on consumers and stakeholders.	
Exchange could directly collect revenues	
Supreme court decision on mandate not impact revenue source.	
Cons	
Funding may not be predictable or stable.	
Questions on who could advertise, conflict of interest concerns.	
Exchange would need to compete and show value to attract funding.	
Could potentially harm the independent nature of an Exchange.	
 Not tied to enrollment –not adjust for unexpected participation changes. 	

Alignment with Principles

Equity	Market Impacts	Transparency/Accountably	Sustainability/Flexibility/Predictability	Simplicity
			Sustainability will depend on value of	May be administrative burdensome for
			Exchange/participation.	limited revenue initially
			Not predictable	

Work Group Comments

- Preference for funding source ranged from 100% significant source to 0% (2 members OK with 100%, 2 members OK with small portion, 3 members 0%)
- Lack of information available for work group analysis. Minimal work by other states.
- Current grants exists that align with Exchange mission
- Likely major foundations will support Exchange
- Show consumers value if demonstrate advertisers view Exchange as valuable conduit to consumers
- Concern about predictability, hard to estimate
- Concern if generation of revenue would be outweighed by administrative costs to generate it.
- Outside grants may be good source for Navigator grants
- Recommend option as a future consideration once the exchange is more established, pending further consideration of the impression of bias or conflict of interest/etc. versus benefits of revenue